# Proposed 2025 Budget and Transit Improvement Plan

Board of Directors 10/24/2024



### Why we are here

### Today we are here to provide information

- Proposed 2025 Budget and Transit Improvement Plan (TIP)
  - Revenues & funding sources
  - Expenditures
  - Service growth
  - TIP
- Budget timeline and next steps



### **Timeline**

- October overview of Long-Range Financial Plan projections and proposed 2025 budget and TIP
  - October property tax levy approval
  - November budget reviews by Board committees and budget recommendation and approval



### 2025 budget, TIP, and long-range financial plan

Board Approved

**Budget 2025** 

Annual Budget of revenues, sources, and expenditures for 2025.

Transit Improvement Plan (TIP) to 2030

**Board Approved** 

**Authorized Allocation** (lifetime) for all active project costs, including past actuals. (Includes pre-baselined and baselined projects, as well as service delivery projects.)

Long-Range Financial Plan (2017 – 2046) Board Updated

Includes Sound Move, ST2, and ST3 sources and uses through 2046.



## **Budgets within Committee purview**

Committee	Budget/TIP Sections
Rider Experience and Operations	<ul> <li>Modal operating</li> <li>Service delivery projects</li> <li>Other expenditures</li> </ul>
System Expansion	<ul> <li>System expansion projects – Link, Sounder, Regional Express, Stride</li> </ul>
Executive	<ul> <li>System expansion projects – systemwide</li> <li>Debt service</li> </ul>
Finance and Audit Committee	Other committees recommend budgets to FAC; FAC recommends overall budget to Board



# **Proposed 2025 budget and Transit Improvement Plan (TIP)**

## Key takeaways

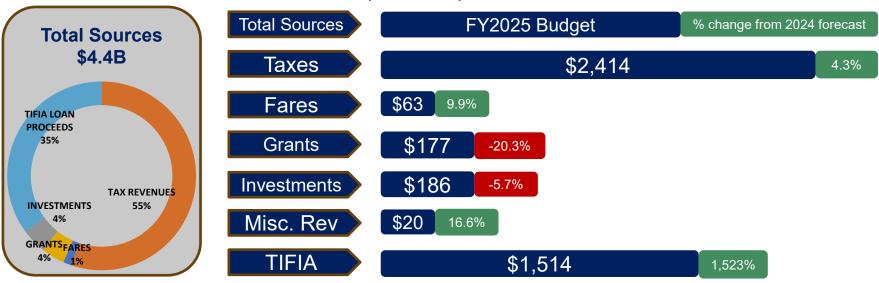
- Small growth in capital spending Link decreases as ST2 projects enter service, while projects in planning and Stride ramps up
- Operating costs, including security and fare ambassador program increase in line with increased service
- Focused efforts to identify inefficiencies and reprioritize spending
- Drawdown majority of TIFIA loans to optimize future financing



# **Revenues & funding sources**

### FY 2025 overview – revenues and sources

(In millions)



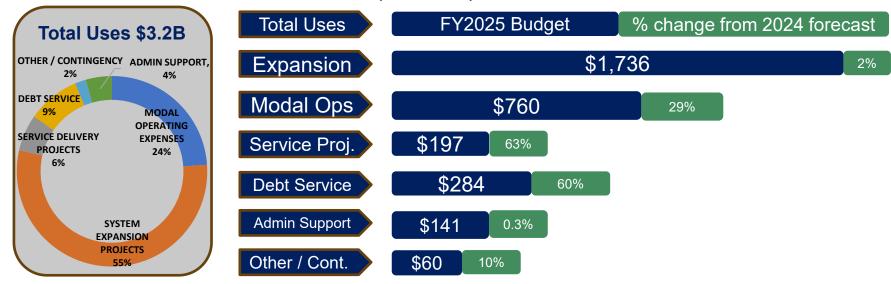
- Tax revenues: Economic growth expected to pick up regionally after slow 2024
- Fares: Full year of Lynnwood and Starter Line; opening of Downtown Redmond and East Link
- Grants: Lower Lynnwood funding due to project opening and reduced costs budgeted for Federal Way in 2025
- TIFIA: East Link, Lynnwood, and Downtown Redmond loan drawdowns



# Uses of funds

### FY 2025 overview – uses of funds

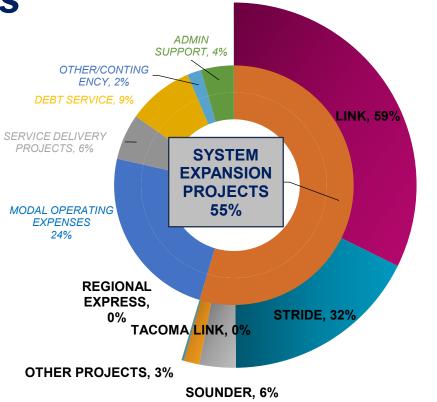
(In millions)



- Expansion Projects: Growth in Stride, Ballard, West Seattle; projects in construction ramp down.
- Modal Ops: Full year of Lynnwood, Starter Line; opening of Downtown Redmond, East Link.
- Service Projects: Fund agency critical state of good repair, enhancement, and admin projects.
- Debt service: Interest begins with drawdown of East Link, Lynnwood, and Downtown Redmond TIFIA loans.



### System Expansion Projects- 55% of FY2025 USES 2025 System Expansion Costs



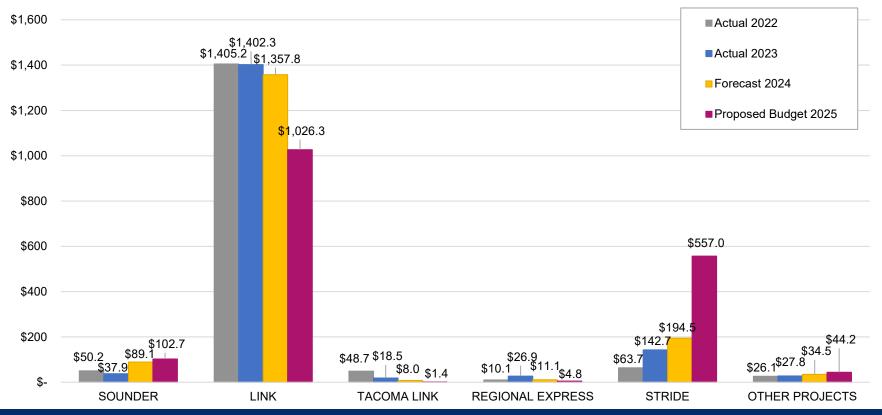
Link	<u>\$1,030M</u>
Ballard Link	\$271M
OMF-South	\$157M
West Seattle Link	\$147M
Federal Way Link	\$104M
Other Link	\$276M
<u>Stride</u>	<mark>\$557M</mark>
I-405 BRT	\$308M
SR-522 BRT	\$145M
BRT Maintenance Base	\$103M
Sounder	\$103M

Sumner, Kent, and Auburn Other	\$74M \$29M
Regional Express	\$5M
Tacoma Link	\$1M
Other (Systemwide)	\$44M



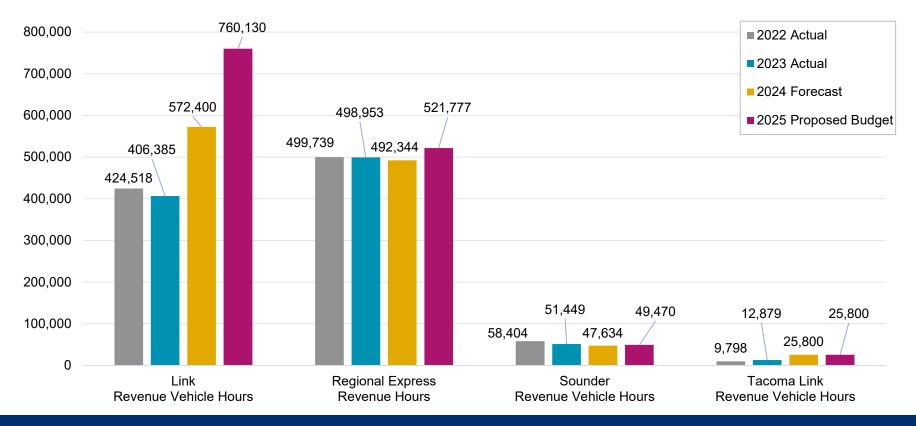
### System expansion – trends (by mode)

In millions



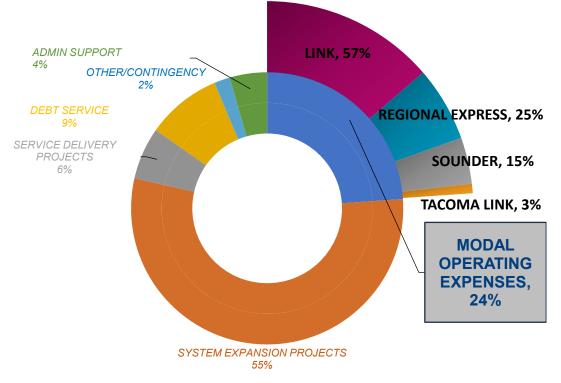


### Service: revenue hours by mode





# Modal operating expenses – 24% of FY2025 uses



### 2025 Modal Expenditures

#### <u>Link</u>

Purchased Transportation Salaries, Benefits, & Resourcing Security & Safety Cleaning, Parts, & Maintenance Insurance

**<u>Regional Express</u>** Purchased Transportation Salaries, Benefits, & Resourcing Security & Safety Cleaning, Parts, & Maintenance \$187M \$159M \$6M \$6M \$6M

\$116M

\$20M

\$39M

\$14M

\$24M

\$12M \$2M

\$3M

\$434M

\$174M \$48M

\$72M

\$35M

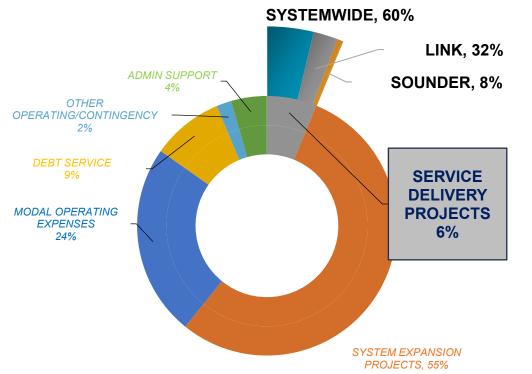
\$30M

Sounder Purchased Transportation Salaries, Benefits, & Resourcing Security & Safety Cleaning, Parts, & Maintenance Insurance

Tacoma Link Salaries, Benefits, & Resourcing Security & Safety Cleaning, Parts, & Maintenance



### Service delivery projects – 6% of FY2025 uses

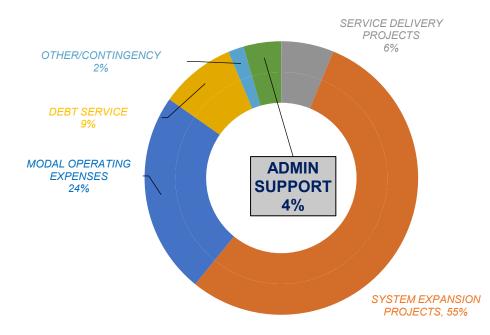


2025 SDP Expenditures
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Systemwide Projects	<b>\$119M</b>
SOGR	\$41M
Enhancements	\$43M
Administrative	\$35M
Link	<mark>\$63M</mark>
SOGR	\$36M
Enhancement	\$27M
Sounder	<mark>\$15M</mark>
SOGR	\$14.5M
Enhancement	\$0.5M



### Administrative support – 4% of FY2025 uses



- Administrative Support funds administrative costs that are mainly allocated to capital projects
- 2025 budget of \$141M is
   0.3% higher than 2024
   forecast



# **Proposed TIP**

### **Changes to Transit Improvement Plan**

### **Transit Improvement Plan Expenditures - 2025 Proposed Budget**

Category	Authorized Allocation (\$M)
2024 Adopted Transit Improvement Plan*	\$25,491
New projects / programs	\$9
Increases to existing projects / programs	\$319
Decreases from project closures	\$(81)
2025 Proposed Transit Improvement Plan	\$25,738 M

\*Includes Board actions taken through 8/31/2024.

- 200 active projects in the 2025 Transit Improvement Plan
- Seven new projects added
- Nine project closures



## **Opportunities and Risks**

### Focus on cost efficiencies

- Vacancies removed from staffing plan, resulting in actual savings
- Agency continues efforts to identify opportunities to improve spending led by Project MOST

### **Risks**

- Period of extensive service openings creates more operating budget risk now and in the future
- Link system expansion shifts from ST2 projects in construction to ST3 projects in planning, future capital budgets uncertain



Budget timeline and next steps

## Timeline

### October – budget overview and property tax approval

- 10/10 Finance & Audit Committee Proposed 2025 budget and TIP
- **10/15** Public hearing for proposed 2025 budget and property tax levy

10/24 – Board – budget overview and property tax levy approval

### November – budget recommendation and approval

- **11/7** Rider Experience and Operations Committee recommends to FAC
- **11/7** Executive Committee recommends to FAC
- **11/14** System Expansion Committee recommends to FAC
- **11/21** Finance and Audit Committee recommends to Board
- **11/21** Board adoption of the proposed 2025 Budget and TIP







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