



WSLE and BLE

*Contract Motions and
Budget Resolution*

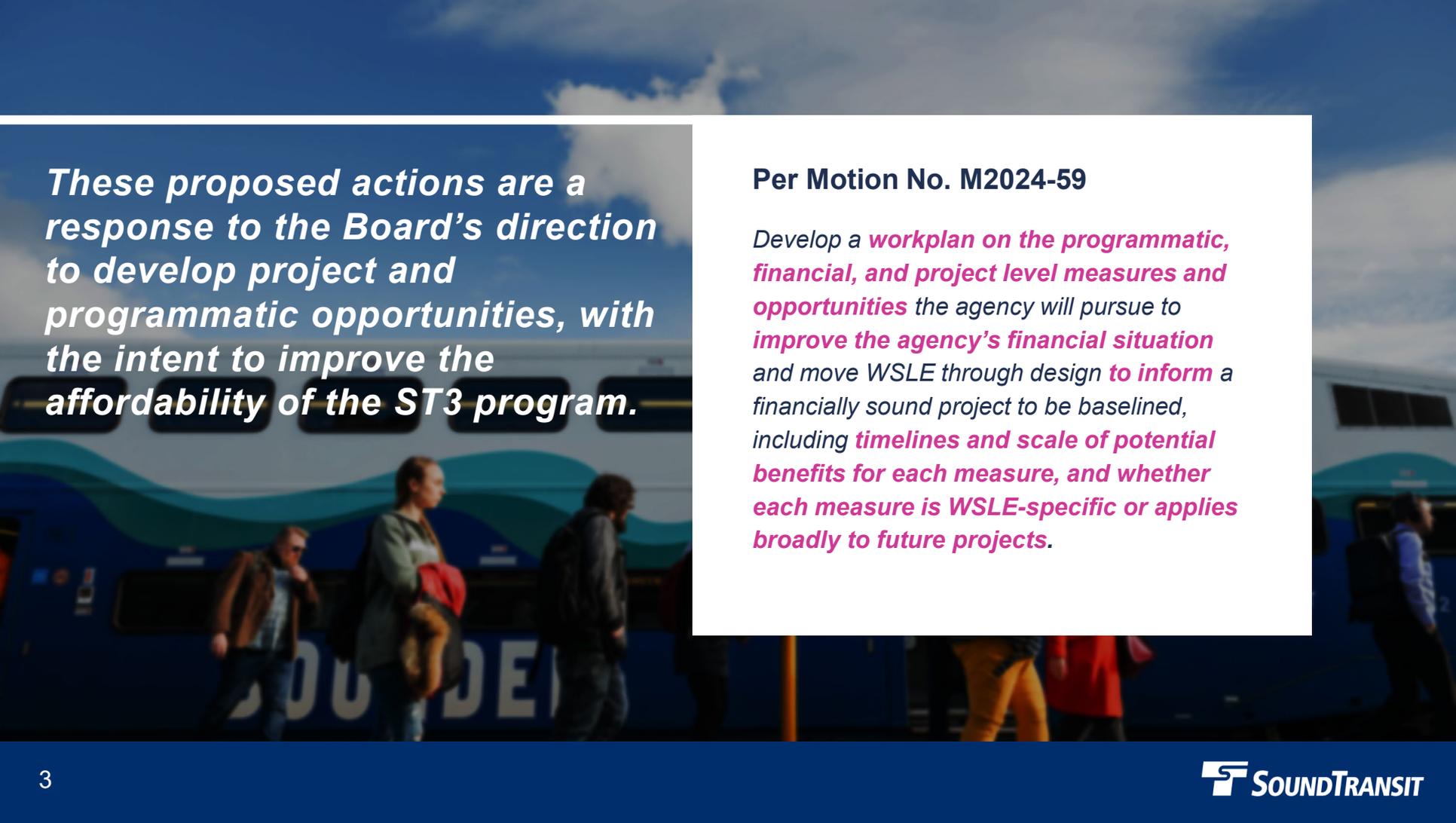
Board of Directors

04/24/2025



Why we are here

- ***West Seattle Link Extension & Ballard Link Extension Budget Amendments (Resolution No. R2025-10)***
- ***WSLE & BLE Program Management Support Services Phase 2 Contract (Motion No. M2025-16)***
- ***WSLE Engineering Design Services Phase 1 Contract (Motion No. M2025-17)***



These proposed actions are a response to the Board's direction to develop project and programmatic opportunities, with the intent to improve the affordability of the ST3 program.

Per Motion No. M2024-59

Develop a **workplan on the programmatic, financial, and project level measures and opportunities** the agency will pursue to **improve the agency's financial situation** and move WSLE through design **to inform** a financially sound project to be baselined, including **timelines and scale of potential benefits for each measure, and whether each measure is WSLE-specific or applies broadly to future projects.**



Link light rail

West Seattle Link Extension

— Elevated route

— Tunnel route

— Surface route

○ New station

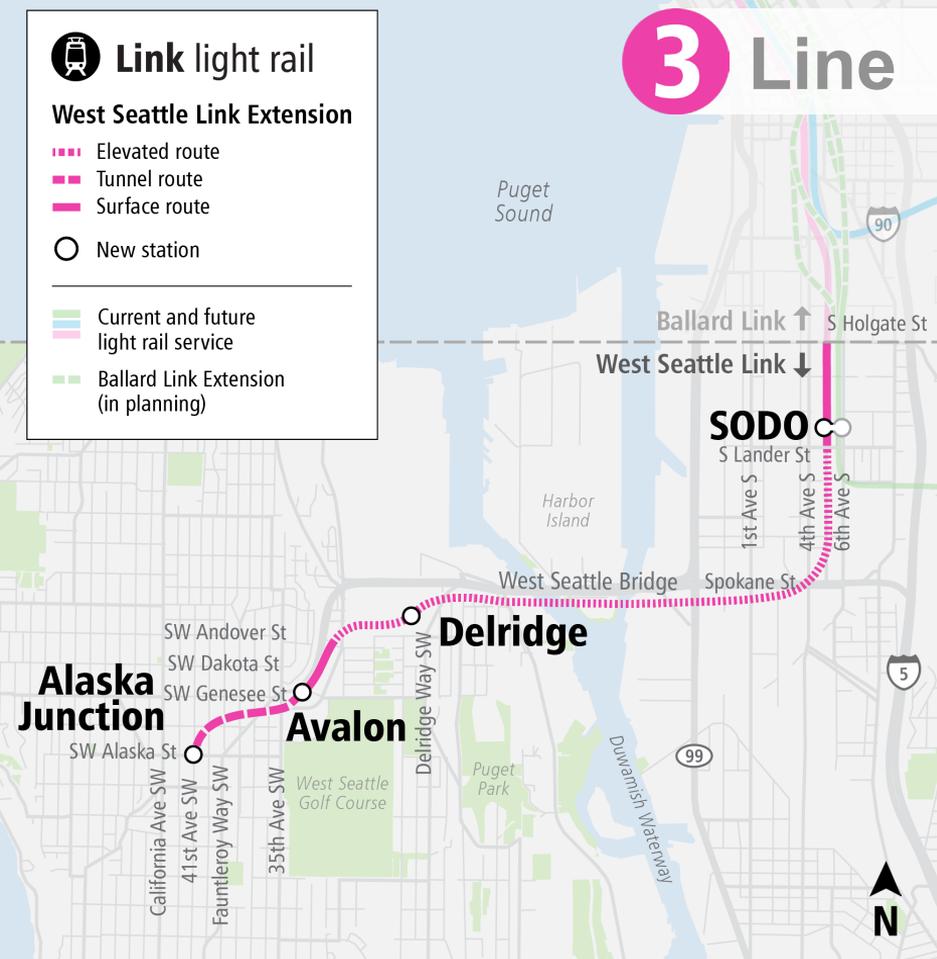
— Current and future light rail service

— Ballard Link Extension (in planning)

3 Line

West Seattle Link Extension

- Adds 4.1 miles of light rail service and 4 stations and connections in SODO, Delridge, and West Seattle.
- Reduces transit travel time from Alaska Junction to Westlake Station by 50% once Ballard Link Extension is complete.
- Improves transit service frequency, reliability and capacity.
- Provides travel alternative if West Seattle Bridge is congested or closed for repairs.
- Facilitates future expansion to south.





Ballard Link Extension

- Included in Sound Transit 3 (ST3) voter approved plan.
- Adds nearly **eight miles of light rail service**, including a new light rail-only downtown tunnel.
- Includes **nine new stations** from Chinatown-International District to Ballard.
- Improves regional mobility by **increasing connectivity and capacity** through Downtown Seattle to meet the projected transit demand.
- Provides high-capacity transit stations and **increased options for multi-modal access** necessary for increased residential and/or employment density.

July 2023: This map shows routes and station locations to be studied as part of ongoing environmental review as identified by the Sound Transit Board. Routes and station locations are subject to refinements based on ongoing planning and design activities. The Sound Transit Board identified the preferred alternative for Ballard Link Extension in March and July 2023.

Resolution No. R2025-10

**West Seattle Link Extension and Ballard Link Extension
Budget Amendments**

West Seattle Link Budget Amendment

Authorized allocation increase of **\$61.4M**

- \$44.35M of this is requested for 2025
- Amendment is required for both annual budget and lifetime authorized allocation

West Seattle Link Extension (YOES\$ in millions)

	2017-2024	2025 (Annual Budget)	2026 and beyond	Total Authorized Allocation
Authorized Allocation	\$ 73.03	\$ 94.93	\$ 102.39	\$ 270.34
Budget Amendment		\$ 44.35	\$ 17.05	\$ 61.40
Total	\$ 73.03	\$ 139.28	\$ 119.44	\$ 331.74

PMSS - Program Management Support Services Contract

EDS - Engineering Design Services Contract

Ballard Link Budget Amendment

Authorized allocation increase of \$7.4M

- \$3.7M of this is requested for 2025
- Amendment is required for both annual budget and lifetime authorized allocation

Ballard Link Extension (YOES\$ in millions)

	2017-2024	2025 (Annual Budget)	2026 and beyond	Total Authorized Allocation
Authorized Allocation	\$ 233.38	\$ 96.30	\$ 476.94	\$ 806.62
Budget Amendment		\$ 3.70	\$ 3.70	\$ 7.40
Total	\$ 233.38	\$ 100.00	\$ 480.64	\$ 814.02

PMSS - Program Management Support Services Contract

**Resolution No.
R2025-10: Budget
Amendments for
Motion No. M2025-
16 and Motion No.
M2025-17**

**Total of Budget
Amendments =
\$68.8M**

	BLE	WSLE	
PMSS (CSP)	\$7,400,000	\$34,100,000	\$41,500,000
EDS (Jacobs)	\$0	\$27,300,000	\$27,300,000
Total	\$7,400,000	\$61,400,000	\$68,800,000

Motion No. M2025-16

**Contract Extension for Program Management Support
Services (PMSS) for Ballard Link Extension and West
Seattle Link Extension Projects**

WSLE & BLE PMSS Phase 2 Contract

Motion No. M2025-16
Contract Extension for
Program Management
Support Services (PMSS),
West Seattle and Ballard
Link Extensions

**Not to Exceed
\$41.5M ***

for PMSS Phase 2
contract extension
~12 months

*37.7M base scope
plus 10% contingency

**Consultant: Connect
Seattle Partners (Mott
MacDonald-WSP JV)**

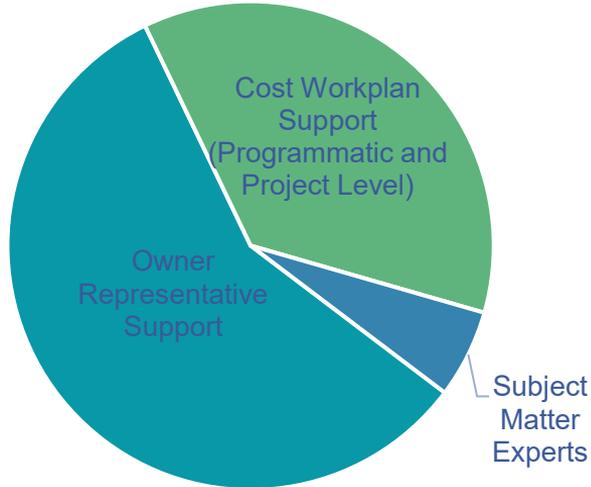
**Duration: July 2025 –
June 2026**

PMSS serving multiple functions:

- **Owners Representative services** to develop work plans, support FTA funding opportunities, manage work and contracts to **ensure compliance with functional and operational goals**
- Project and Programmatic **workplan feasibility assessments and estimating and cost savings efforts with Subject Matter Experts**
- **Staff Augmentation to act as extensions of Sound Transit** and work under the direction of Sound Transit staff in lead roles
- **Implement technology** to create improved data, modeling and analysis and accelerated work products

PMSS Contract: Focused on Workplan

PMSS Focused on Workplan Efforts



PMSS contract will support programmatic and project-level **affordability efforts**.

	Includes
Owner's Representative Support	Third parties management, document control, program management, design management, construction management, community engagement, procurement, FTA grant support + new technology tools
Cost Workplan Support (Programmatic and Project Level)	Estimating, digital twin and visualizations, value engineering, programmatic opportunities, risk & schedule mgmt., organizational readiness/agency plans, procurement/construction planning, project controls
Subject Matter Experts	Technical support for unique and highly technical design and construction optimization measures, specific deliverables and scopes (e.g., design reviews)

Motion No. M2025-17

**Contract Execution for Engineering Design Services (EDS)
West Seattle Link Extension Project**

WSLE EDS Phase 1 Contract

Motion No. M2025-17
Contract Execution for
Engineering Design
Services (EDS), West
Seattle Link Extension
Project

**Not to Exceed
\$27.3M ***
for WSLE Engineering
& Design Services
Phase 1
~ 6 months

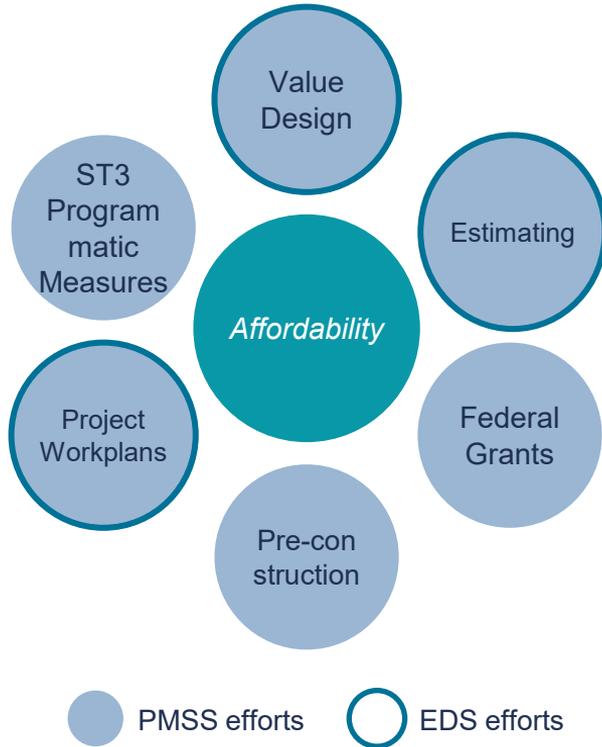
*24.79M base scope
plus 10% contingency

**Consultant:
Jacobs
Engineering, Inc.**

**Duration: May –
November 2025**

- **Advances early works design** to keep on schedule
- **Validates PE design** and current value engineering efforts
- **Identifies and implements new opportunities** for cost savings
- **Refines 30% design** and incorporates cost saving measures
- Acquires permitting, agreements, and property
- **Prepares design-to-budget cost estimates** based on workplan opportunities
- **Accelerated** work to meet cost workplan schedule

Affordability: Programmatic Implications



- WSLE is the vanguard – **WSLE cost savings opportunities can be replicated across ST3 projects**
- Pausing PMSS and EDS will **delay staff's ability to comply with Motion No. M2024-59** that will address rising costs and future baselining decisions
- PMSS and EDS will drive WSLE value design together and cost savings efforts
- PMSS scope goes beyond conventional owner's rep services due to cost savings workplan efforts

Next steps

- **Ongoing:** PMSS continue to **identify and validate cost savings opportunities** for WSLE, BLE, and across ST3 program
- **May 5:** Issue Notice to Proceed for Engineering & Design Services Phase I
- **Q2 2025:** System Expansion Committee report on programmatic and project specific workplan progress
- **Q3 2025:** Report on Engineering & Design Services Phase I validation efforts and additional cost savings
- **Q4 2025:** Request budget authority for Engineering & Design Services Phase II Final Design

Recommendation

- ***Proceed with West Seattle Link Extension & Ballard Link Extension Budget Amendments (Resolution No. R2025-10)***
- ***Proceed with WSLE & BLE Program Management Support Services Phase 2 Contract (Motion No. M2025-16)***
- ***Proceed with WSLE Engineering Design Services Phase 1 Contract (Motion No. M2025-17)***

Questions?



 [soundtransit.org](https://www.soundtransit.org)

