



## Motion No. M2024-72

A motion of the Rider Experience and Operations Committee of the Central Puget Sound Regional Transit Authority recommending that the portions of the Proposed 2025 Budget and Transit Improvement Plan reviewed by the Rider Experience and Operations Committee, including the revisions to the Proposed 2025 Budget and Transit Improvement Plan in Attachment A, be forwarded by the Finance and Audit Committee to the Board with a do-pass recommendation.

### Background

Sound Transit is developing and operating regional transit infrastructure through three major voter-approved programs: Sound Move approved in 1996, Sound Transit 2 (ST2) approved in 2008, and Sound Transit 3 (ST3) approved in 2016. Transit infrastructure planning, design, and construction account for the majority of the agency's annual budget.

Section 1.

The Enhancement, State of Good Repair, and Administrative annual project budgets in the Proposed 2025 Budget, including revisions, total \$347.6 million:

#### **Proposed 2025 Enhancement, State of Good Repair, and Administrative Annual Project Budgets (in thousands)**

Enhancement	70,555
State of Good Repair	92,487
Administrative	175,424
<b>Proposed Budget Total</b>	<b>\$ 338,467</b>

#### **Revision**

Administrative	9,110
<b>Proposed Budget with Revision Total</b>	<b>\$ 347,577</b>

\*Numbers may not add correctly due to rounding.

Section 2.

The annual Transit Operating Budget in the Proposed 2025 Budget is \$759.9 million:

#### **Proposed 2025 Transit Operating Budget (in thousands)**

Link	433,965
Souder	115,810
ST Express	186,609
Tacoma Link	23,558
<b>Proposed Budget Total</b>	<b>\$ 759,942</b>

\*Numbers may not add correctly due to rounding.

Section 3.

The annual Other Budget in the Proposed 2025 Budget, including revisions, is \$61.2 million:

<b>Proposed 2025 Other Budget (in thousands)</b>	
Tax Collection and Fees	14,045
Leases and Subscription Based Information Technology Arrangements Amortization and Interest	18,412
Other Non-Operating Expenses	654
Agency Contingency	26,600
<b>Proposed Budget Total</b>	<b>\$ 59,711</b>

<b>Revision</b>	
Leases and Subscription Based Information Technology Arrangements Amortization and Interest	1,500
<b>Proposed Budget with Revision Total</b>	<b>\$ 61,211</b>

\*Numbers may not add correctly due to rounding.

Section 4.

The Proposed 2025 Transit Improvement Plan (TIP) will include changes to the authorized project allocation for the following Enhancement, State of Good Repair, and Administrative projects, including revisions, detailed in Attachment A:

**Proposed 2025 TIP - Closed Projects**

Project (\$ in thousands)	Existing Authorized Project Allocation	Proposed Allocation Change	Proposed Authorized Project Allocation
<b>Enhancement</b>			
(P400122) ESCALATOR MODERNIZATION PROG	3,404	(3,404)	0
* (P700684) LRV WIRELESS COMM UPGRADE	117	(117)	0
* (P700817) OMF SHOP CRANE MODIFICATION	305	(305)	0
<b>Subtotal Enhancement</b>	<b>3,826</b>	<b>(3,826)</b>	<b>0</b>
<b>State of Good Repair</b>			
(P870115) HUB INTRANET REPLACE	948	(948)	0
^ (P700815) UPGRADE CCTV GENTEC SW	770	(770)	0
<b>Subtotal State of Good Repair</b>	<b>1,718</b>	<b>(1,718)</b>	<b>0</b>
<b>Administrative</b>			
(P802000) ADMINISTRATIVE CAPITAL	39,936	(39,936)	0
<b>Subtotal Administrative</b>	<b>39,936</b>	<b>(39,936)</b>	<b>0</b>
<b>Total Closed Projects</b>	<b>\$45,481</b>	<b>(\$45,481)</b>	<b>\$0</b>

\* Denotes projects managed under the Operations Enhancement Portfolio T700766.

^ Denotes projects managed under the Operations SOGR Portfolio T700831.

**Proposed 2025 TIP - New Projects**

Project (\$ in thousands)	Existing Authorized Project Allocation	Proposed Allocation Change	Proposed Authorized Project Allocation
<b>Enhancement</b>			
(P700912) LINK STN/GARAGE BOLLARD ADDS	0	1,759	1,759
* (P700909) SCADA ENVIRON SERVER INFRUST	0	325	325
* (P700915) ST2 IDS PROTOTYPE	0	200	200
<b>Subtotal Enhancement</b>	<b>0</b>	<b>2,284</b>	<b>2,284</b>
<b>State of Good Repair</b>			
^ (P700908) KINKISHARYO LRV DOOR SYSTEM	0	3,030	3,030
^ (P700910) TRACTION PWR SUBSTNS SIEMENS	0	566	566
^ (P700911) OMFC & OMFE APC UPGRADE	0	1,513	1,513
^ (P700919) JACK REPLACEMENT	0	2,100	2,100
<b>Subtotal State of Good Repair</b>	<b>0</b>	<b>7,209</b>	<b>7,209</b>
<b>Total New Projects</b>	<b>\$0</b>	<b>\$9,492</b>	<b>\$9,492</b>

\* Denotes projects managed under the Operations Enhancement Portfolio T700766.  
 ^ Denotes projects managed under the Operations SOGR Portfolio T700831.

**Proposed 2025 TIP Revision - New Project**

Project (\$ in thousands)	Existing Authorized Project Allocation	Proposed Allocation Change	Proposed Authorized Project Allocation
<b>Administrative</b>			
PROJECT MANAGEMENT INFO SYSTEM	0	22,000	22,000
<b>Total Revision</b>	<b>\$0</b>	<b>\$22,000</b>	<b>\$22,000</b>

## Proposed 2025 TIP - Existing Projects with Changes

Project (\$ in thousands)	Existing Authorized Project Allocation	Proposed Allocation Change	Proposed Authorized Project Allocation
<b>Enhancement</b>			
* (P700646) OMF ELECTRICAL CAPACITY	1,633	(386)	1,247
* (P700647) HVAC CORRECTIONS	5,135	(88)	5,047
* (P700812) LINK OMF PIT FALL PROTECTION	408	(112)	296
* (P700827) DSTT ACCESS IMPACT MITIGATION	6,000	0	6,000
* (P700828) BHS EMERGENCY FAN REDUNDANCY	375	800	1,175
* (P700878) NORTHGATE GARAGE GENERATOR	755	(755)	0
(P700898) PLATFORM EDGE COATING	2,074	800	2,874
(P700793) SIGNAGE IMPROVEMENTS	1,856	475	2,331
* (P700711) SCR PASSENGR EMERGENCY INTRCOM	1,500	(1,500)	0
* (P600029) TACOMA LINK FARE COLLECTION	583	(75)	508
* (P700676) TACOMA LINK RADIO UPGRADE	748	(200)	548
(P600080) BIKE PARKING PROGRAM	9,703	2,500	12,203
(P803904) DATA MANAGEMENT PROGRAM	59,011	(3,280)	55,731
(P600147) PSO PROGRAMMATIC WORK	24,050	24,000	48,050
* (P700004) OPS OPEX ENH PROG	1,960	458	2,418
* (P700659) BACKUP SCADA SYSTEM HARDWARE	375	(193)	182
* (P700688) LED LIGHTING PROGRAM	1,935	(387)	1,549
* (P700847) BHS ELECTRICAL MAINT-UPS SY	280	(142)	138
* (P700860) LINEAR ASSET DATA-LINK	2,400	(580)	1,820
(P700858) SME FOR LINK SYX RELATED	6,000	10,305	16,305
<b>Subtotal Enhancement</b>	<b>126,781</b>	<b>31,641</b>	<b>158,423</b>
<b>State of Good Repair</b>			
(P400116) DSTT CAPITAL IMPROVEMENTS	96,400	(23,613)	72,787
(P700655) KINKISHARYO LRV SYSTS UPGRADE	34,938	1,500	36,438
^ (P700652) OT VIRTUAL SYS HARDWARE UPGRD	600	(108)	492
^ (P700657) WHEEL TRUING MACHINE	3,972	(1,297)	2,675
^ (P700677) LINK LRV OVERHAUL	19,778	16,700	36,478
^ (P700704) LINK RADIO UPGRADE	2,932	50	2,982
^ (P700859) ST1 LRV APSE OVERHAUL	11,130	2,000	13,130
^ (P772800) STATION TACTILE PAVER PROGRAM	3,795	2,000	5,795
(P700875) ST1 LRV PROPULSION UPGRADE	29,991	6,000	35,991
^ (P700752) KENT-AUBURN BRIDGE STAIR REPLM	736	(6)	730
^ (P3X212) FARE COLLECTION	14,850	(5,986)	8,864
^ (P700003) OPS OPEX SOGR PROGRAM	11,634	(168)	11,466
^ (P700005) OPS PRE-PROJECT PROGRAM	1,865	2,500	4,365
^ (P700771) STATION MIDLIFE MAINTENANCE	5,240	1,800	7,040
^ (P700841) LINK OMF FACP SYS REPLACE	1,000	(100)	900
^ (P700850) MT LAKE TERR PED BRIDGE	952	(262)	690
^ (P700851) EASTMONT S LOT CURB REPAIR	1,198	6	1,204
^ (P700893) WINPM POWER MONITOR SW UPGRADE	100	200	300
^ (P7X356) TACOMA DOME STATION	4,897	1,135	6,032
^ (P7X740) SMALL WORKS PROGRAM	6,417	(2,462)	3,955
(P600002) PXO OPEX SOGR PROGRAM	400	(300)	100
<b>Subtotal State of Good Repair</b>	<b>252,826</b>	<b>(411)</b>	<b>252,415</b>
<b>Administrative</b>			
(P0X002) AGENCY ADMIN SUPPORT	1,771,275	170,262	1,941,537
(P700824) ADMIN FACILITIES	8,173	(1,029)	7,144
(P864140) ADMIN SERVICES	7,600	10,800	18,400
(P700767) ADMINISTRATIVE POOL VEHICLES	3,561	1,500	5,061
(P803800) INFORMATION TECH PROGRAM	94,685	(26,810)	67,875
(P802003) REPLACEMENT ADMIN POOL VEHIC	3,013	1,500	4,513
<b>Subtotal Administrative</b>	<b>1,888,308</b>	<b>156,223</b>	<b>2,044,530</b>
<b>Total Existing Projects with Changes</b>	<b>\$2,267,916</b>	<b>\$187,453</b>	<b>\$2,455,368</b>

\* Denotes projects managed under the Operations Enhancement Portfolio T700766.

^ Denotes projects managed under the Operations SOGR Portfolio T700831.


The Operations Enhancement Portfolio and Operations State of Good Repair Portfolio projects were created in 2021 to consolidate Operations-managed non-system expansion projects to increase flexibility in prioritizing and allocating resources. Within the two portfolio projects, sub-projects are managed and tracked individually as shown in the tables above. The ability to transfer budget between sub-projects is still subject to the Budget Policy.

The Proposed 2025 TIP is the cumulative total of authorized project allocations for all active projects. Including any revisions, the total is \$25.8 billion.

## Motion

It is hereby moved by the Rider Experience and Operations Committee of the Central Puget Sound Regional Transit Authority that the Enhancement, State of Good Repair, Administrative, Transit Operations, and Other portions of the Proposed 2025 Budget and Transit Improvement Plan, including the revisions to the Proposed 2025 Budget and Transit Improvement Plan in Attachment A, are recommended to the Finance and Audit Committee to forward to the Board with a do-pass recommendation.

APPROVED by the Rider Experience and Operations Committee of the Central Puget Sound Regional Transit Authority at a regular meeting thereof held on November 7, 2024.

  
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Kristina Walker  
Rider Experience and Operations Chair

Attest:

  
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Kathryn Flores  
Board Administrator



## Motion No. M2024-72

### Attachment A – Revisions to the 2025 Proposed Budget and Transit Improvement Plan

#### R-1 Project #TBD Project Management Information System – establish a new project with project allocation and 2025 project budget

**2025 annual project budget revision:** \$9,110,000

**Project allocation revision:** \$22,000,000

**Project type:** Administrative

**Funding source:** Long-range Financial Plan

**Description:** This project focuses on resolving high-priority information gaps within all Sound Transit projects to improve decision-making and reporting. It includes the purchase of software applications and implementation services to enhance data management, advance process re-engineering, and ensure consistent application of project tools.

**Justification:** Sound Transit currently has a collection of disparate tools that are not integrated or standardized. By standardizing data practices and implementing "best fit" tools for project teams, the project aims to streamline workflows and improve information quality. These efforts will enable more accurate reporting and support Sound Transit in achieving its strategic objectives more effectively. Additionally, this project addresses TAG recommendations to align key procedures with industry best practices, eliminating unnecessary steps and associated delays.

#### Project Management Information Systems

(in thousands)

Phase	Annual Project Budget			Authorized Project Allocation		
	2025 Annual Project Budget	Budget Revision	Revised 2025 Annual Project Budget	Authorized Project Allocation (Current)	Allocation Change	Authorized Project Allocation (New)
Operations & Maintenance		\$2,800	\$2,800		\$4,600	\$4,600
Agency Administration		2,210	2,210		6,300	6,300
Admin Capital		4,100	4,100		11,100	11,100
<b>Total</b>	<b>\$</b>	<b>\$9,110</b>	<b>\$9,110</b>	<b>\$</b>	<b>\$22,000</b>	<b>\$22,000</b>

#### R-2 Leases and Subscription Based Information Technology Arrangements Amortization and Interest – increase for PMIS project’s SBITA interest and amortization

**2025 annual other operating budget revision:** \$1,500,000

**Description:** Sound Transit adopted GASB 96 in 2023, which requires an intangible right-to-use subscription asset and corresponding subscription liability to be recognized for eligible SBITA. The standard also clarifies how costs incurred related to SBITAs, such as implementation costs, should be expensed or capitalized as a part of the right-to-use asset. This 2025 annual budget estimate is based on a five year contract period with no options to extend. Should the contract terms be different, this estimated annual amount will also change.

**Justification:** Leveraging the industry’s best practice using software as a service contract with a vendor hosted and supported software solution, with the ability to configure to Sound Transit needs. This is in line with Sound Transit IT strategy and direction to leverage SaaS rather than costly on-premise customized solutions.